

## Report of Director of Adults and Health

### Report to Executive Board

**Date: 27 June 2018**

**Subject: Leeds Health and Wellbeing Board: Reviewing the Year 2017-2018**

Are specific electoral wards affected? If yes, name(s) of ward(s):	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Is the decision eligible for call-in?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, access to information procedure rule number: Appendix number:	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

### Summary of main issues

1. This paper introduces the *Leeds Health and Wellbeing Board: Reviewing the Year 2017-2018* (Appendix 2), which serves as an annual review and roundup of activity commissioned or directed by the Health and Wellbeing Board (HWB) and guided by the Leeds Health and Wellbeing Strategy 2016-2021. It covers January 2017 to January 2018 and is constructed from perspectives of the organisations represented on the HWB, actions from those who have brought items to HWB during this time, and self-assessments of the HWB's function and purpose from its members.

### Recommendations

Executive Board is asked to note the contents of the *Leeds Health and Wellbeing Board: Reviewing the Year 2017-2018* in particular:

- The successes achieved in Leeds to bring together effective partnerships/deliver major programmes of change such as the Improved Better Care Fund and Local Care Partnerships.
- Achieving our position as the Best Core City for Health and Wellbeing
- Our increasing influence in West Yorkshire and nationally via the power of our strengths and assets with a community focused approach to health and care integration.
- Our priority to improve the health of the poorest the fastest and address the social determinants of health (employment, housing, inclusion, community).
- The additional challenges of delivering the health and care agenda despite ongoing austerity settlements.

## **1. Purpose of this report**

- 1.1 This paper introduces the *Leeds Health and Wellbeing Board: Reviewing the Year 2017-2018*, which serves as an annual review serves as a roundup of activity commissioned or directed by the HWB and guided by the Leeds Health and Wellbeing Strategy 2016-2021.

## **2. Background information**

- 2.1 The Leeds Health and Wellbeing Board was set up under the Health and Social Care Act 2012. Its membership includes senior representatives from organisations across Leeds, including Leeds City Council, the NHS, the community sector and Healthwatch, which represents views of the public. It has cross-party political representation and is Chaired by the Executive Member for Adults, Health and Wellbeing.
- 2.2 The HWB helps to achieve our ambition of Leeds being a healthy and caring city for all ages, where people who are the poorest, improve their health the fastest. It works collectively, with the strengths and assets of Leeds people, to oversee, influence and shape action to ensure Leeds is a healthy city with high quality services.
- 2.3 The HWB creates the space for senior leaders to come together to develop strategic oversight and direction for health and care taking a place-based approach to tackling the 12 priorities set out in the Leeds Health and Wellbeing Strategy 2016-21 and for our city to reach its 5 outcomes.
- 2.4 The HWB has a relentless focus on reducing health inequalities and creating a high quality and sustainable health and care system. The Leeds Health and Wellbeing Strategy sets out our vision for Leeds and is our blueprint for how we will achieve that. So many factors contribute to our health and wellbeing, meaning our challenge is to reflect the breadth of the agenda, whilst being specific about the areas we need to focus on to make the biggest difference. The HWB's work plan has helped guide collective activity, as well as the work going on in members' individual organisations.

## **3. Main issues**

- 3.1 *Leeds Health and Wellbeing Board: Reviewing the Year 2017-2018* serves as a roundup of activity commissioned or directed by the HWB and guided by the Leeds Health and Wellbeing Strategy. It covers the time period of January 2017 to January 2018 and is constructed from perspectives of the organisations represented, actions and updates from those who have brought items to HWB during this time, and self-assessments of the Board's function and purpose from Board members.
- 3.2 The review of activity indicates how well established the Leeds Health and Wellbeing Strategy has become since its refresh in April 2016. It continues to shape organisations' priorities and activities, bring people together around common goals, and reinforce partnership working. Most importantly, it ensures that everything we do aims to positively impact on the health and wellbeing outcomes and experiences of people living in Leeds.
- 3.3 It is important to note that the document will undoubtedly fail to capture the wealth and diversity of work and initiatives in the city that contribute to the Strategy. Therefore, it serves as a summary of highlights, indicative of progress. It includes a

great deal of successes and highlights areas where great progress has been made including the work done to:

- Broaden the approach to primary care and design 'Local Care Partnerships' that more effectively involve community organisations, elected members, employment and housing services in General Practice.
- Deliver the Improved Better Care Fund schemes across health and social care.

3.4 Our assets and strengths are reaping great rewards and Leeds now ranks highest amongst the Core Cities according to recently released analysis from the What Works Centre for Wellbeing (Public Health England/ONS). This is testament to the hard work, dedication and commitment to excellence across our city. These results clearly reflect our approach to 'working with' others to create effective and local solutions that really work.

3.5 Our successes must be balanced with an awareness of the pressures that health and care organisations, staff and citizens are currently facing including ongoing austerity and workforce challenges.

For health and care leaders, this means making sure there is appropriate support for our valued and valuable front line staff and ensuring that people are actively involved in the design and delivery of services. There is plenty more to do to take further steps towards our shared ambitions. But in doing so, Leeds can rely on a strong leadership, working collaboratively, using shared values to reach our city's goals.

For citizens, the Leeds Health and Wellbeing Strategy recognises that wellbeing starts with people, and everyone has a part to play in making Leeds the best city for health and wellbeing. It is now more important than ever that the wider population consider what we can do to improve our own health and wellbeing, support those around us, or contribute to the environment that we live in.

## **4. Corporate considerations**

### **4.1 Consultation and engagement**

4.1.1 The *Leeds Health and Wellbeing Board: Reviewing the Year 2017-2018* has been produced as a result of an engagement process with all organisations represented on the HWB as well as the lead for every item that has been submitted during this time period.

4.1.2 The asset-based approach taken in Leeds, which is founded upon principles of 'working with' and looking at what's strong rather than what's wrong, means that much of the initiatives, programmes and decisions included in the report are firmly based on staff and citizen engagement.

### **4.2 Equality and diversity / cohesion and integration**

4.2.1 The Equality, Diversity, Cohesion and Integration Screening form is attached as Appendix 1. The work of the HWB (as included in the report) is guided by the vision of the Leeds Health and Wellbeing Strategy, to improve the health of the poorest the fastest. Consequently, tackling health inequalities is central to achieving the vision through work around the 12 priorities of the Strategy.

### **4.3 Council policies and best council plan**

- 4.3.1 The Best Council Plan 2018/19 – 2020/21 maintains our long-term ‘Best City’ strategic focus on tackling poverty and inequalities through a combination of strengthening the economy and doing this in a way that is compassionate and caring, allowing us to support our most vulnerable children and adults.
- 4.3.2 Building on the range of council and partnership strategies in place and in development, the Best Council Plan flows from the two main crosscutting strategies: Inclusive Growth and Leeds Health and Wellbeing Strategy 2016-2021.
- 4.3.3 The *Leeds Health and Wellbeing Board: Reviewing the Year 2017-2018* highlights the range of work occurring in the city that is contributing to the priorities of the Best Council Plan.

#### **4.4 Resources and value for money**

- 4.4.1 The document confirms that the HWB works collectively, speaks as ‘one system’, and aims to spend the Leeds £ wisely. The volume of partnership working reported in the review, including the Third Sector, is testament to the approach taken by the Leeds health and care system – sharing or integrating resources, focusing on outcomes and seeking value for money as part of its long term commitment to financial sustainability.

#### **4.5 Legal implications, access to information, and call-in**

- 4.5.1 There are no access to information implications. The report is subject to the call-in process.

#### **4.6 Risk management**

- 4.6.1 Risks relating to individual programmes cited in the review are managed by their relevant organisations as part of standard risk management procedures.

### **5. Conclusions**

- 5.1 In reviewing the work and influence of the HWB in the context of the Leeds Health and Wellbeing Strategy, it is clear that 2017-18 has seen the HWB reassert its focus on the wider and social determinants of health, whilst emphasising its role in locally shaping the future of health and care services. Providing a space where health and care leaders come together to have productive and sometimes challenging conversations has bolstered partnership working in and for the city and influenced a wide range of initiatives. There is more to do and the HWB is identifying areas of stretch through its ongoing work plan.

### **6. Recommendations**

- 6.1 Executive Board is asked to note the contents of the *Leeds Health and Wellbeing Board: Reviewing the Year 2017-2018* in particular:
- The successes achieved in Leeds to bring together effective partnerships/deliver major programmes of change such as the Improved Better Care Fund and Local Care Partnerships
  - Achieving our position as the Best Core City for Health and Wellbeing
  - Our increasing influence in West Yorkshire and nationally via the power of our strengths and assets with a community focused approach to health and care integration.

- Our priority to improve the health of the poorest the fastest and address the social determinants of health (employment, housing, inclusion, community)
- The additional challenges of delivering the health and care agenda despite ongoing austerity settlements.

## **7. Background documents<sup>1</sup>**

7.1 None.

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<sup>1</sup> The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.